

CULION FOUNDATION, INC.
Strengthening Health Systems and Empowering Communities since 1976

BEYOND MILESTONES, TOWARD GREATER IMPACT

Annual Report 2025

49
Years
of Service,
Partnership, and
Community
Transformation

G/F Norfil Building,
16 Mother Ignacia corner A. Roces Avenue
Quezon City, Philippines 1103



CFI 50
years
SUSTAINING GAINS, IMPACTING LIVES



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Vision

A leading social development organization for a better quality of life for Filipinos who enjoy the highest level of human development

Mission

CFI is a social development organization committed to empowering vulnerable Filipinos through cutting-edge and sustainable programs in health and wellness, economic improvement, environment, education, food security, and gender equity.

Goal

For 2025, the Foundation aims to improve the lives of 328,615 Filipinos across 6 regions, 17 provinces, and 17 highly urbanized cities by implementing impactful programs and mobilizing resources for 2026 amounting to Php 258.9 million.

Core Values



Accountability



Trust



Loyalty



Teamwork



Respect



Resourcefulness



Integrity



Effective &
Efficient



Adaptability

A photograph of two individuals, a man and a woman, standing side-by-side against a background of vertical green and white stripes. The man on the left is wearing a white button-down shirt. The woman on the right is wearing a dark blue and white patterned short-sleeved top and a pearl necklace. Both are smiling slightly.

**ALBERTO
A. LIM**
Chairperson

**MARIA AURORA
F. TOLENTINO**
President

Joint Chairperson's and President's Report

It is our distinct honor to present this report, highlighting the milestones and achievements of Culion Foundation, Inc. for the year 2025, mapping out the plans that materialized for Year 1 of our Strategic Plan. Our theme, “Beyond Milestones. Toward Greater Impact”, underscores not only the accomplishments of our organization but also the steadfast commitment of our staff, partners, and supporters in going beyond what was expected from them. This report stands as a testament to our collective resolve and collaboration with the communities we are privileged to serve.

Our achievements this year were hard-won, set against a backdrop of uncertainties brought about by geopolitical distractions and realignment of development aid that affected not only our organization but the entire development sector. Nevertheless, CFI remained resilient and adaptive, persevering in our mission to respond to evolving challenges across public health, environmental stewardship, and community development.

Strengthening Leadership: New Board of Trustees Members

In line with our commitment to advancing the quality of life for all Filipinos, we are pleased to announce the appointment of three distinguished individuals to our Board of Trustees. Dr. Neil Aldrin D. Mallari, with more than 30 years of expertise in wildlife conservation, habitat restoration, and climate change mitigation and adaptation, stands as a pillar of excellence, ensuring that our environmental initiatives are both science-driven and community-focused.

We also welcome Dr. Sylvia Estrada-Claudio, a respected academic, feminist scholar, and public intellectual, whose more than forty years of experience in health, gender, and development will further enrich our Board. Additionally, Dr. Francesca Cando-Gajete joins as a renowned public health leader, physician, and leprosy expert, bringing over four decades of expertise in clinical care, health systems, and disease elimination. Her advocacy for the rights and dignity of persons affected by leprosy (PALs) in the Philippines and the Western Pacific Region is invaluable. Together, they reinforce our commitment to gender sensitivity and the advancement of public health knowledge within CFI.



Excellence in Governance and Organizational Systems

Moreover, our reporting system is aligned with those used by government agencies and international organizations. This alignment not only demonstrates our adherence to the highest standards of transparency and accountability but also showcases our active contribution to both national development objectives and global sustainability goals.

We have made significant progress in strengthening our internal and management systems. As the organization continues to grow, we have established the Resource Mobilization and Partnerships Unit, Corporate Affairs Unit, and Monitoring, Evaluation, and Learning Unit—each providing crucial technical support to our operations. In response to the evolving digital landscape, we also implemented a new cloud-based accounting system through the efforts of our Finance Unit. Together, these initiatives underscore CFI's unwavering commitment to uplifting the lives of Filipinos.

Along with organizational growth, we have prioritized the professional development and well-being of our staff, whose passion and dedication remain at the heart of our progress. The organization surpassed its goals because our staff continually went beyond their roles—demonstrating exceptional skills both in their day-to-day responsibilities and in executing CFI-led events. Our commitment to staff development is evident in regular meetings and training opportunities, both within and beyond the organization.

Through consistent, systematic check-ins with our Human Resources team, we learned that our staff remains passionate about their work. The staff enjoys the work that they do because they believe that it is purpose-driven. In essence, the work of CFI motivates our staff as our organizational goals align with their personal and professional values. This is very crucial as our staff is one of the main driving forces of the organization. Every project funding that we're able to secure, every accreditation that we're able to receive, and every life touched and changed wouldn't be possible without the support of our staff, who are not only our workforce but also our lifeline.

In addition to professional growth, we prioritize employee well-being through targeted workplace health initiatives. We have ensured physical safety by conducting regular facility inspections and clean-up activities, ensuring that the welfare of all staff is safeguarded in every aspect of our operations.

Impactful Programs and Strategic Partnerships

This year, our programs across all thematic areas not only achieved their objectives but went beyond what was indicated in their project plans. In public health, our commitment to the One Health approach was evident as CFI became the first non-governmental organization to support and mobilize the private sector for the inaugural Philippine One Health Conference. Through initiatives such as TB Active Case Finding, Healthy Parola, and the Oplan Mannunuyod Project (OMP), we enhanced early detection and treatment in underserved communities. Our unwavering dedication to improving the health outcomes of Filipinos is further demonstrated by sustaining OMP beyond its initial project funding.

With regard to leprosy, we are proud to continue supporting the Kilatis Kutis initiative. We recognize that lasting impact in the fight against leprosy requires systemic changes, which is why we contributed to the development of the Department of Health's Administrative Order on Enhanced Integrated Leprosy Control.

Recognizing the critical importance of water, sanitation, and hygiene (WASH), the Foundation integrated WASH initiatives into its existing programs. Maternal, child health, and nutrition continued to be priorities, with interventions including vitamin supplementation, Point-of-Care Ultrasound (POCUS), and enhanced monitoring and evaluation mechanisms for the Philippine Multisectoral Nutrition Project (PMNP), all aimed at improving outcomes in remote communities.

In the environmental sector, we upheld our commitment to the One Health approach, highlighting the essential role of the environment in improving Filipino health outcomes. This year, we developed and introduced the 'Every Juan Para Sa Bakawan' primer to port companies, inviting their support for our mangrove reforestation initiatives. We also successfully launched and implemented the Kalipunan ng mga Babae para sa Natural na Yaman ng Baldat (KABAYAN) Project, which seeks to bolster ecosystem and community resilience in Barangay Baldat through community-based, adaptive, and gender-responsive management of coastal and marine ecosystems.

In the area of community development, we fostered economic empowerment by organizing and engaging community-based groups in Coron and Culion. The Assistance to Small Enterprise Development Program (ASEDP) supported 400 active micro and small enterprises in these municipalities, while the EmPower to Sustain project engaged 162 individual members.

Throughout all our efforts, we have remained steadfast in aligning our programs with the Philippine Development Plan, Sustainable Development Goals, Universal Health Care, and the principles of One Health, which emphasize the integration of human, animal, and environmental well-being.

Even before the Nexus Approach gained prominence in development discourse, we have consistently worked to integrate our programs in ways that create mutually reinforcing impacts. By simultaneously addressing multiple dimensions of development, we aim to advance the concept of planetary health—a holistic approach that recognizes the interconnectedness of human, animal, and environmental well-being. This commitment positions us at the forefront of integrated development strategies, ensuring our initiatives contribute meaningfully to sustainable outcomes across sectors.

All of these achievements are made possible through the support of our donors and partners, who, like us, saw the vision in each project and initiative. Their generosity has touched countless lives and made a difference in every community that we're able to serve and engage.



Passion as the Heart of Our Success

Despite the challenges we faced, CFI strived to deliver on and achieve the goals we set for the year. And we are proud to say that we did not just deliver; instead, we went above and beyond. We did not just achieve numbers, but we created primers, training materials, and information campaigns that all contributed to the success of our projects.

At the heart of all our accomplishments is the passion shared by our staff, donors, and partner communities. Together, they propel the organization beyond the limits of what we once believed possible.



Sustainability

We are committed to sustaining our programs and partnerships for long-term impact. To support this commitment, we established the Resource Mobilization and Partnerships Unit, which is dedicated to securing funding from both local and international sources. This proactive unit continuously identifies and pursues funding opportunities and grants to ensure our initiatives addressing the needs of underserved communities across the country remain well-supported and effective.



At the heart of everything we do is a simple truth: while we continue to grow and go beyond expectations, we remain deeply rooted in the communities that first gave meaning to our work.

As we move forward, we carry with us not only the lessons of this year, but also the commitments that continue to define CFI—creating sustainable and meaningful change while walking alongside those we serve. No matter how far we go, we will never forget where we started.

Because at CFI, our greatest strength has never been how far we can reach, but how firmly we remain grounded in the people and communities we are privileged to serve.


Alberto A. Lim
Chairperson


Maria Aurora F. Tolentino
President

2025 AT A GLANCE

CFI's Impact in Numbers

200,485

Individuals Reached



125,869

Women served through our initiatives



74,616

Men served through our initiatives

23 Projects & initiatives

8 Regions served



117.53 Million

(Php) worth of projects implemented

3.37 Million

(Php) worth of projects internally funded by CFI

1,087

CSO/CBO members

engaged and capacitated
to support health,
environment, and
community development
initiatives

1.5 Million

Worth of TB medicines

provided to TB
patients across NCR,
CALABARZON, and
Bicol

54

Healthcare Workers

from Region VIII
capacitated on contact
investigation and TB
preventive treatment

43

Healthcare Workers

from Calamianes Island
Group capacitated on
Point-of-Care Ultrasound
(POCUS)

186,946

Key vulnerable population

screened, diagnosed, and
enrolled in TB Treatment
and TB Preventive
Treatment

19,000

Bars of soap

distributed to promote
hygiene and disease
prevention

35,790

Mangroves

planted in Culion and
Coron to support coastal
ecosystem restoration and
climate resilience

25.6 Million

Loan assistance

to small enterprise owners

400

Small enterprise owners

assisted

69

Children and youth

engaged as eco-warriors

76

Multi-sectoral stakeholders

convened to advance the
One Health agenda in the
Philippines

23

Training modules

developed

23 Projects & Initiatives

- 1 **TB Active Case Finding**
- 2 **Oplan Manunuyod:** A Community-Based, Patient-Centered Approach to Latent Tuberculosis Infection
- 3 **CI-TPT Training Program**
- 4 **Healthy Parola:** Enhancing TB Preventive Treatment Uptake in Parola Compound, Tondo, Manila
- 5 **Vitamin A, Deworming, and Multiple Micronutrient Supplementation Campaign**
- 6 **Point-of-Care Ultrasound (POCUS)**
- 7 **Institutional Strengthening on Data, Monitoring and Evaluation for the Philippine Multisectoral Nutrition Project (PMNP) Through Data Quality Checks of Field Health Service Information System (FHSIS) and Operation Timbang Plus (OPT+) and Implementation of the Household Convergence Scorecard (HCSC)**
- 8 **2025 Nutrition Month Celebration:** Health Promotion and Feeding Activity
- 9 **Leprosy IEC Awareness Campaign**
- 10 **Enhance the Integrated Leprosy Control and Prevention Strategies to Interrupt its Transmission by 2030**
- 11 **Building Resilient Communities:** Capacity Building Workshop for CSOs and CBOs on Disaster Risk Reduction, Pandemic Preparedness, and Health Emergency Preparedness and Response
- 12 **CBO Modeling for Sarangani (CMS) Project**
- 13 **Collaborative Solutions for One Health, One Future:** The Private Sector Response
- 14 **WASH Integration Initiative**
- 15 **Community-based Mangrove Reforestation Project**
- 16 **Integrated Coastal and Marine Management towards Ecosystem and Community Resilience (ICCMTECR)**
- 17 **KABAYAN:** Kalipunan ng mga Babae para sa Natural na Yaman ng Baldat
- 18 **Greener IV-Bs:** Bakawan, Bulilit, Babae Tungo sa Luntiang Barangay ng Carabao sa Culion, Palawan
- 19 **Assistance to Small Enterprise Development Program**
- 20 **EmPOWER to Sustain:** Empowering Peoples Organizations for Sustainable Development in Culion, Palawan
- 21 **Alay ng Pusong Nangangarap:** CFI's School Supplies Distribution 2025
- 22 **Alay ng Pusong Nagbibigay Sigla:** CFI's Sports Materials Distribution 2025
- 23 **Alay ng Pusong Nagpapasalamat:** CFI's Gift Giving 2025



health

environment

community
development

A group of women are gathered around a table, looking at documents and talking. The image is overlaid with a semi-transparent green filter. The title text is in large, white, bold font.

Transforming Experience into Impact: Building a Sustainable CI-TPT Training Program

For years, contact investigation (CI) and tuberculosis preventive treatment (TPT) have been recognized as essential strategies in reducing TB transmission and preventing the progression of TB infection to active disease. However, implementation approaches often varied across settings, highlighting the need for standardized capacity-building strategies, practical tools, and systems that would strengthen frontline implementation.

Through the implementation of the Oplan Manunuyod Project, Culion Foundation, Inc. (CFI) generated valuable field experiences and practical approaches that improved CI-TPT delivery, including community engagement strategies, patient-centered approaches, monitoring mechanisms, and recording and reporting processes. Recognizing the importance of sustaining these gains beyond the project, CFI transformed these experiences into structured tools and learning platforms that could be replicated and scaled across different implementation settings.

This led to the establishment of the CI-TPT Training Program — a comprehensive capacity-building initiative that institutionalized the lessons learned, innovations, and best practices from Oplan Manunuyod into standardized training packages. Key milestones included the development of CI-TPT training modules, formation of a dedicated CI-TPT Training Team, training of community-based organizations (CBOs), healthcare workers (HCWs), and barangay health workers (BHWs), and the development of the CI-TPT pitch primer and briefer to strengthen advocacy and partnership engagement.

Beyond training, CFI developed practical implementation tools such as the CI-TPT flipchart, designed to support health workers and community volunteers in delivering consistent and client-centered health education. Its adoption and reproduction by other regions demonstrate the scalability of locally developed innovations in supporting TB prevention efforts.

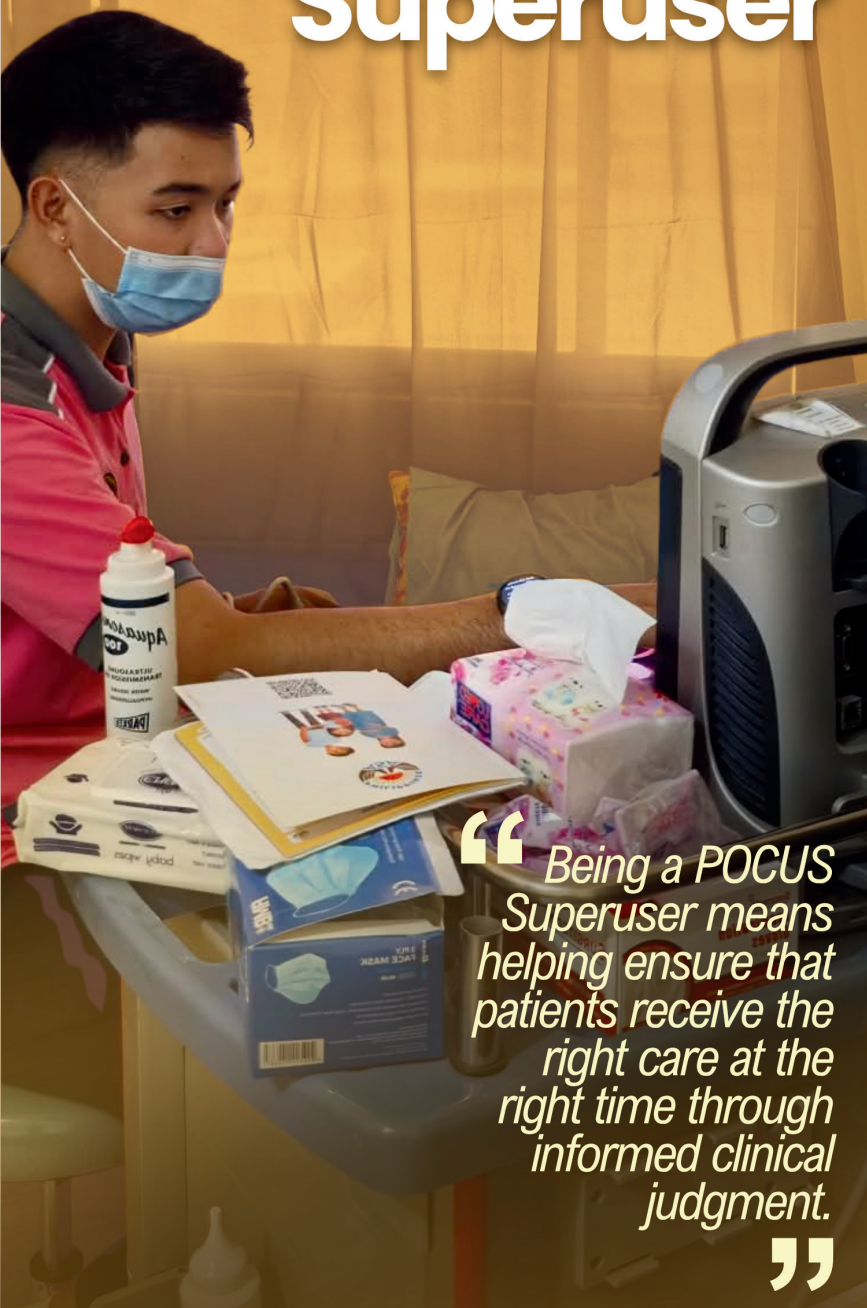
The initiative also contributed to strengthening CI-TPT implementation through improved recording and reporting systems, supporting better documentation, monitoring of CI-TPT activities, and utilization of data for program improvement.



“Projects may end, but the knowledge, tools, and systems we build should continue to empower communities and those at the frontlines.”

Today, the CI-TPT Training Program stands as one of the enduring contributions of Oplan Manunuyod — transforming field experience into a standardized and scalable platform for workforce development and systems strengthening. It demonstrates how project innovations can evolve into lasting institutional capacities, ensuring that effective CI-TPT practices continue to benefit communities beyond the life of a single project.

Dominique Onil's Journey as a POCUS Superuser



“Being a POCUS Superuser means helping ensure that patients receive the right care at the right time through informed clinical judgment.”

As a registered midwife assigned to Barangay Halsey, Culion, Palawan, Dominique L. Onil has spent the past two years delivering essential healthcare services to his community. From maternal and child health to nutrition and health promotion, he serves at the frontline of primary healthcare, often caring for patients in geographically isolated areas.

Before receiving Point-of-Care Ultrasound (POCUS) training, Dominique relied on traditional assessment methods such as Leopold's Maneuver to evaluate pregnant women. While effective, these techniques had limitations in detecting potential complications early. Through the POCUS training provided by Life Matters International (LMI) in partnership with CFI, Dominique gained the skills and confidence to use ultrasound as an additional tool for patient assessment. Today, POCUS enables him to assess fetal well-being more accurately, support clinical decision-making, and identify potential complications earlier. He recalls one case in which a pregnant woman in her late second trimester showed possible signs of placenta previa during an ultrasound examination.

For Dominique, becoming a POCUS Superuser carries both opportunity and responsibility. His journey has also come full circle. Once a trainee, Dominique now serves as a POCUS instructor, helping train fellow midwives in other municipalities.

“One of the most fulfilling parts of this experience is being able to teach others. The skills that were shared with us are now being passed on to more healthcare workers.”

Today, Dominique's story demonstrates how investing in frontline health workers can expand access to quality healthcare. By equipping midwives with diagnostic skills and technology, initiatives like POCUS are helping bring timely, life-saving care closer to the communities that need it most.

“This training has strengthened our ability to care for mothers and detect problems earlier. It has empowered us to serve our communities better.”



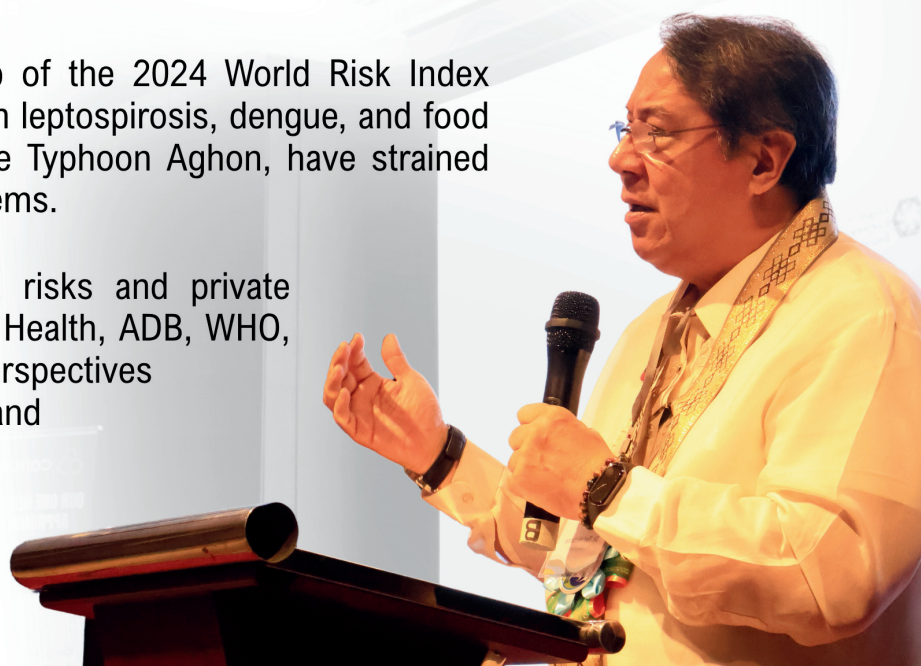
One Health Forum 2025 Rallies Private Sector for Unified Action on Health and Climate Risks

In a show of unified action against the Philippines' mounting public health, climate, and food security challenges, business leaders, government agencies, and development partners convened at the One Health Forum 2025 to co-develop solutions through cross-sectoral collaboration.

Organized by Culion Foundation, Inc. and Corus International, and supported by the Philippine Business for Social Progress (PBSP), League of Corporate Foundations, and Makati Business Club, the forum spotlighted the One Health approach, a framework recognizing the interconnectedness of human, animal, and environmental health. Held at I'M Hotel in Makati, last 16th of July, the event brought together key players from sectors including health, agriculture, biodiversity, telecommunications, and academia. The forum featured a keynote by Health Secretary Dr. Teodoro Herbosa, who emphasized the urgency of institutionalizing One Health, considering climate-sensitive diseases, antimicrobial resistance (AMR), and pandemic threats. The event was also supported by Center For Agriculture & Rural Development (CARD), Inc. Mutually Reinforcing Institutions (CARD-MRI), and Ate Rica's Bacsilog.

Recent data placing the Philippines at the top of the 2024 World Risk Index underscored the forum's timeliness. Increases in leptospirosis, dengue, and food insecurity, exacerbated by climate disasters like Typhoon Aghon, have strained communities and revealed gaps in existing systems.

Two-panel discussions explored both national risks and private sector roles. Speakers from the Department of Health, ADB, WHO, MSD, PLDT-Smart, Ateneo, and PBSP shared perspectives on integrated strategies, investments in digital and green infrastructure, workforce training, and research. Table discussions enabled participants to map out practical pathways for collaboration.





Strengthening Governance Through the Addition of New Experts to the Board of Trustees

A significant milestone for CFI has been the appointment of three distinguished individuals to its Board of Trustees (BOT) — Dr. Neil Aldrin D. Mallari, Dr. Sylvia Estrada-Claudio, and Dr. Francesca Cando-Gajete — fortifying CFI’s powerhouse BOT. Their collective expertise strengthens CFI’s ongoing commitment to advancing the quality of life for all Filipinos.

Mr. Alberto A. Lim currently chairs the Foundation’s BOT, and complementing this leadership is President Maria Aurora F. Tolentino. Supporting the Foundation’s leadership are Vice President Dr. Carlo Irwin A. Panelo and Treasurer Mr. Gil T. Salazar. The Board is further composed of distinguished leaders and advocates, namely Alejandro A. Aquino, Maria Yolanda V. Ong, Atty. Anthony Charlemagne C. Yu, and Lalaine M. Joyas, whose diverse expertise and steadfast commitment provide invaluable guidance and support to the Foundation’s operations.

Complementing the Board’s collective leadership is Dr. Francesca Cando-Gajete, a renowned public health leader and leprosy expert with over 40 years of experience in clinical care, health systems, and disease elimination. She has championed the rights and dignity of persons affected by leprosy in the Philippines and the Western Pacific Region.

With deep roots in leprosy care, cure, and advocacy, CFI's appointment of Dr. Cando-Gajete to the BOT marks an important milestone, further anchoring the organization in its mission and history.

The addition of these esteemed leaders to CFI's Board of Trustees not only broadens the organization's expertise but also reaffirms its unwavering dedication to inclusive, science-driven, and community-centered progress. With their guidance, CFI is well-equipped to forge stronger partnerships, create lasting impact, and continue its mission to uplift the lives of all Filipinos.

Dr. Neil Aldrin D. Mallari brings extensive expertise in biodiversity conservation. With over 30 years of experience in ecological research, protected area management, climate change mitigation, and environmental policy, he plays a pivotal role in ensuring that CFI's environmental initiatives are both science-driven and community-focused.

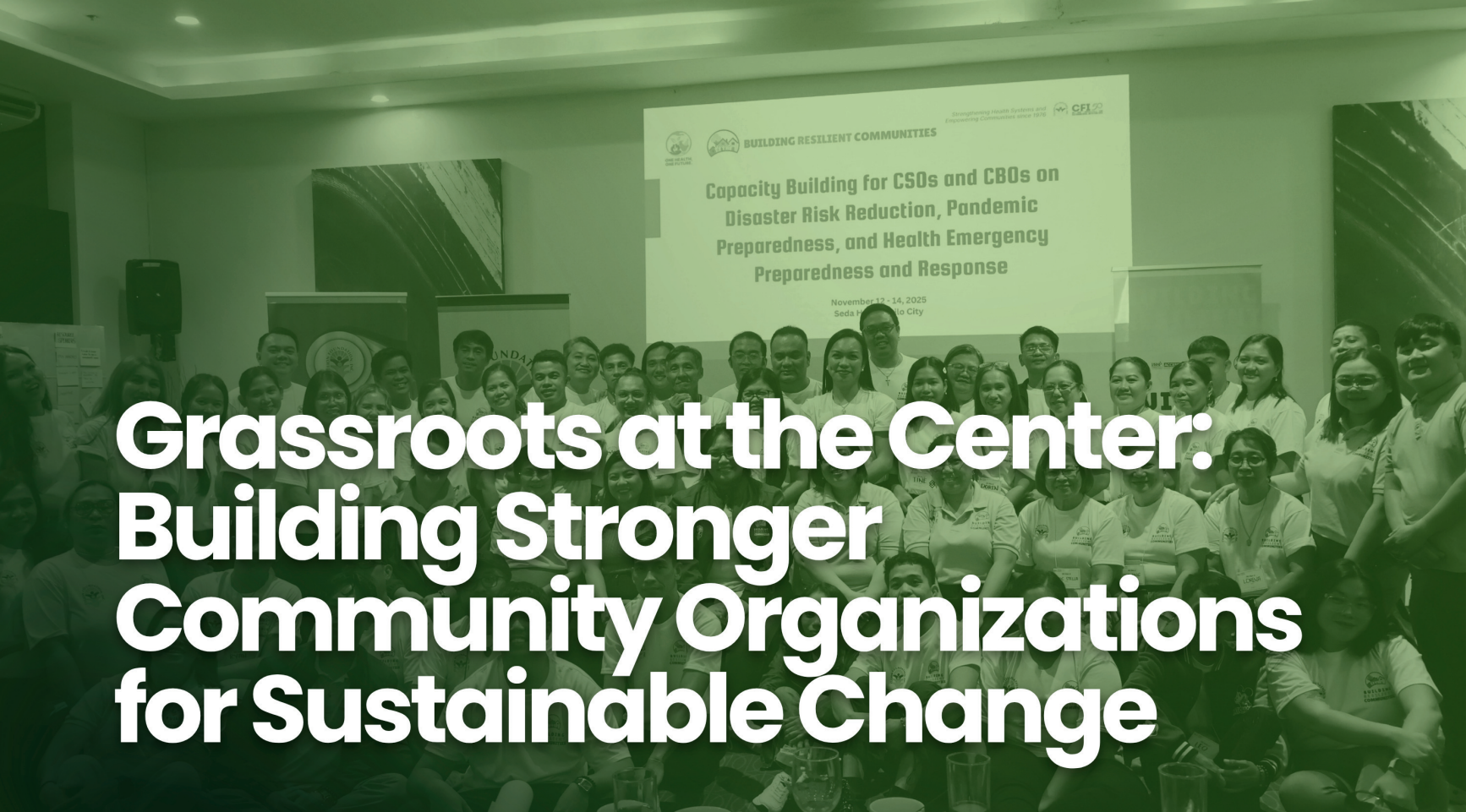
Beyond CFI, Dr. Mallari has been instrumental in shaping Philippine and regional conservation strategies, contributing to key national frameworks such as the Philippine Protected Area System Master Plan, the Biodiversity Strategy and Action Plan, and the National Red Listing of Threatened Species. His expertise and passion for conservation help keep CFI grounded in its mission to restore ecosystems through nature-based, community-led initiatives.



Dr. Sylvia Estrada-Claudio is a distinguished academic, feminist scholar, and public intellectual with over four decades of experience in health, gender, and development. A Professor Emeritus at the University of the Philippines Diliman, she previously served as Dean of the College of Social Work and Community Development and as head of the Department of Women and Development Studies. She holds both a Doctor of Medicine and a Ph.D. in Psychology from the University of the Philippines.

Dr. Estrada-Claudio offers strategic guidance on community mobilization, helping CFI strengthen grassroots engagement through the creation and support of Community-Based Organizations (CBOs) and People's Organizations (POs). As a feminist scholar, she also ensures that CFI's programs and initiatives remain gender-sensitive.

The addition of these esteemed leaders to CFI's Board of Trustees not only broadens the organization's expertise but also reaffirms its unwavering dedication to inclusive, science-driven, and community-centered progress. With their guidance, CFI is well-equipped to forge stronger partnerships, create lasting impact, and continue its mission to uplift the lives of all Filipinos.



Grassroots at the Center: Building Stronger Community Organizations for Sustainable Change

For nearly five decades, CFI has believed that communities are not merely beneficiaries of development—they are its most important partners. Across the country in 2025, this belief came to life through investments in grassroots organizations that are increasingly taking the lead in addressing health, livelihood, environmental, and social challenges within their own communities.

From community-based organizations (CBOs) in urban centers, to fisherfolk and indigenous peoples' groups in Palawan, to tuberculosis advocates in Rizal and community organizations in Mindanao, CFI continued to strengthen its local stakeholders.

Strengthening Community Capacity

This year, the Building Resilient Communities (BRC) initiative trained 173 members of CBOs on disaster risk reduction and management, pandemic preparedness and response, and health emergency preparedness and response. The program equipped local organizations with practical knowledge and tools to better prepare for and respond to emergencies while strengthening community resilience. CFI's broader BRC initiative seeks to build the capacities of community actors who often serve as the first line of response during crises.

Community Navigators Bringing Hope in Rizal

In Rodriguez, Rizal, CFI worked closely with Montalban Laban Lungs Philippines (MLLP) through the Oplan Manunuyod Project. Members of MLLP were trained and mobilized as Community Navigators to promote Tuberculosis Preventive Treatment (TPT), conduct health education sessions, and assist in contact investigations within vulnerable communities. Through intensive training and mentorship, community members transformed into trusted advocates who helped increase treatment uptake and bridge gaps between health services and the communities that need them most.

Supporting Livelihood Through Collective Action

In Palawan, CFI marked the establishment of the Business Owners Support Groups (BOSG) in Culion and Coron under the Assistance to Small Enterprise Development Program (ASEDP). Through group-based support mechanisms, small business owners gained access to capacity-building opportunities, peer support, and financial services aimed at strengthening micro, small, and medium enterprises.

ASEDP recognizes that sustainable livelihoods are built not only through financial assistance but also through organized communities that share knowledge, encourage accountability, and support one another's growth. By strengthening BOSG, CFI helps create local economic networks that contribute to income generation, employment, and community resilience.

Integrating Communities into Health Systems

In SOCCSKSARGEN, CFI implemented its CBO Modelling in Sarangani, which integrates CBOs, civil society organizations (CSOs), and key affected populations into primary care networks for TB-HIV services in which the initiative reached 35 beneficiaries, demonstrating how organized communities can serve as effective bridges between vulnerable populations and essential health services. Through this approach, grassroots organizations become active partners in healthcare delivery, ensuring that even the most marginalized sectors are reached and empowered.



Growing Peoples Organizations in Culion

Among CFI's most notable community development achievements this year was the continued growth of the EmPOwer to Sustain program in Palawan. Through leadership development, governance workshops, mentoring, and organizational strengthening activities, CFI supported six people's organizations representing fisherfolk, farmers, indigenous peoples, and environmental advocates including Canimango Association of Fisherfolk and Farmers (CAFF), Baldat Fishermen and Farmers Association (BaFFA), Halsey Integrated Association for Development (HIAD), Coring Eco-Warriors Association (CoWA), Nurunutan y'ang mga Tagbanuang Manigyan y'ang Sitio Berg (NTMSB), and Ugnisan Fisherfolk and Farmers Association (UFFA).

A Milestone: The General Assembly of Peoples Organizations

Among the highlights of the year was the General Assembly of POs held on July 28, 2025. The assembly brought together leaders and members of CFI's partner POs for reflection, planning, and organizational assessment.

More than a gathering, the assembly became a venue for organizations to evaluate their governance systems, financial management practices, community engagement strategies, and long-term sustainability plans. The exercise helped identify strengths and gaps while creating a shared vision for the future of grassroots leadership in Culion.



ENVIRONMENT

Every Juan, Para sa Bakawan: Inspiring Collective Action for Mangrove Conservation

“Mangroves are like people. When they’re cared for, they grow strong, and so do the people who care for them.” - Daniel Javier, CFI Mangrove Planter

Guided by its mission to engage port operators and development partners in mangrove conservation, CFI launched the Every Juan, Para sa Bakawan primer on June 10, 2025. The digital publication highlights the importance of mangroves and underscores the urgency of collective action to protect these vital ecosystems. Distributed via email, the primer aims to inspire and mobilize partners to become active stewards of environmental sustainability.

The primer is anchored on key national environmental policies and legal frameworks, including Philippine Ports Authority Administrative Order No. 14-2020, Presidential Decree No. 705 (Revised Forestry Code of the Philippines), the Philippine Fisheries Code (Republic Act No. 8550, as amended by Republic Act No. 10654), and the Expanded National Integrated Protected Areas System Act of 2018 (Republic Act No. 11038).

COMMUNITY DEVELOPMENT

Strengthening Small Enterprises Through Business Owners Support Groups (BOSG)

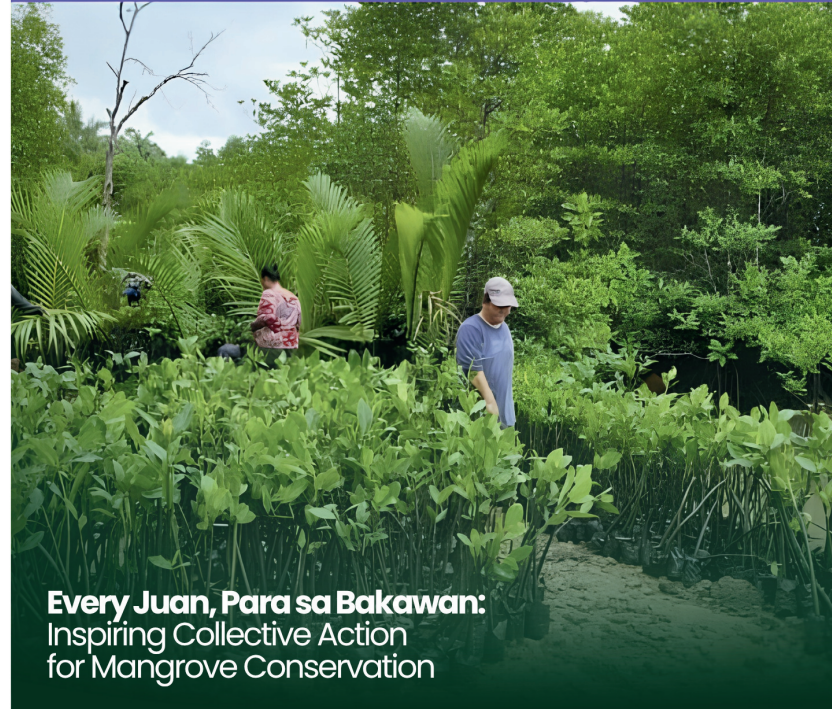
Through its Assistance to Small Enterprise Development Program (ASEDP), CFI established the first-ever Business Owner Support Groups (BOSG) in the island municipalities of Culion and Coron in July 2025. This milestone initiative aims to strengthen micro, small, and medium enterprises (MSMEs) by providing small business owners with access to capacity-building opportunities, peer support, and financial services. By fostering collaboration and knowledge-sharing among entrepreneurs, the BOSG creates a supportive environment where businesses can grow, adapt, and thrive.

CFI believes that empowering people with the right knowledge, skills, and resources creates lasting benefits for entire communities. As small business owners strengthen their enterprises, they become catalysts for local development by generating employment opportunities, providing essential goods and services, and stimulating economic activity. Through BOSG, CFI reaffirms its commitment to building resilient communities and promoting inclusive and sustainable growth in Culion and Coron.

Active Case Finding with Integrated IEC and Health Education for Improved TB Detection and Prevention

In support of the Department of Health's National Tuberculosis Control Program, CFI carried out the TB Active Case Finding Project throughout the National Capital Region, Region IV-A, and Region V in order to enhance health outcomes for underprivileged Filipinos. Through free chest X-ray screening, sputum collection, contact investigation, and participation in TB preventative treatment (TPT), the project focuses on early diagnosis of tuberculosis (TB) among vulnerable populations. By working closely with Rural Health entities (RHUs), partner health facilities, and local government entities, 182,717 people were reached, guaranteeing effective and community-responsive service delivery.

Information, Education, and Communication (IEC) sessions and TB 101 health lectures, which gave participants vital information on TB prevention, symptoms, and treatment, were included into the ACF activities to reinforce them. These health education initiatives promoted early consultation and diagnosis, decreased stigma, and raised awareness. Furthermore, ACF+ programs such Interferon-Gamma Release Assay (IGRA) testing, TB medication augmentation, and CI-TPT incentivization improved case detection and preventative care. The initiative demonstrated its ongoing influence on TB control and community health improvement by achieving strong performance, including 99.99% chest X-ray screening accomplishment and 130.13% TB case notification, despite operational constraints such as supply shortages and weather delays.



Every Juan, Para sa Bakawan:
Inspiring Collective Action
for Mangrove Conservation

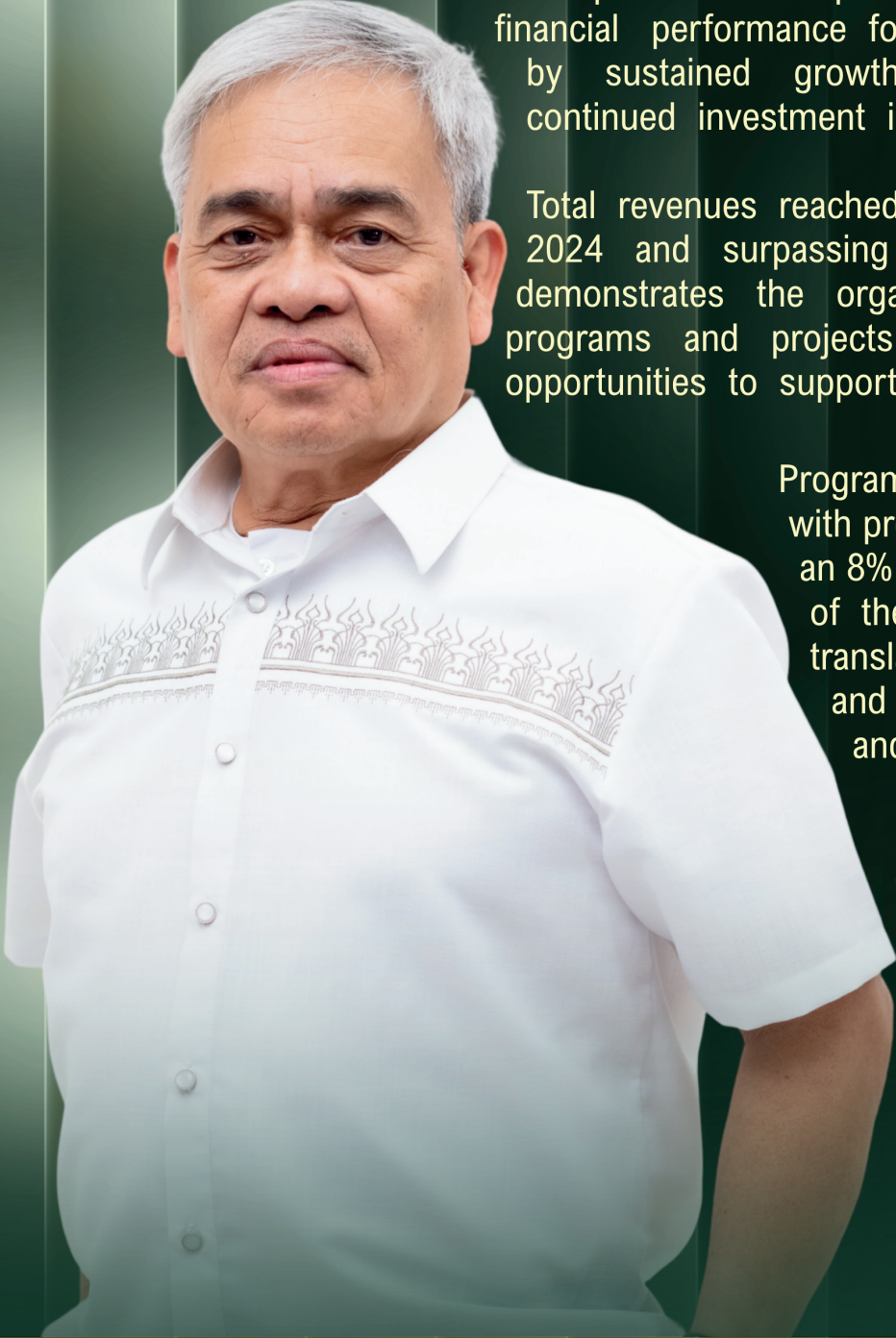


Strengthening Small Enterprises
Through Business Owner Support Groups (BOSG)



**Active Case Finding with
Integrated IEC and Health Education**
for Improved TB Detection and Prevention

Treasurer's Report

A portrait of a middle-aged man with grey hair, wearing a white short-sleeved button-down shirt with a decorative embroidered pattern on the chest. He is standing with his hands on his hips against a dark green background with vertical light streaks.

I am pleased to report that 2025 was another year of solid financial performance for Culion Foundation, Inc., characterized by sustained growth, sound financial management, and continued investment in our mission.

Total revenues reached Php135.35 million, a 6% increase over 2024 and surpassing the target by 6%. This achievement demonstrates the organization's ability to effectively implement programs and projects, mobilize resources, and maximize opportunities to support its mission.

Program delivery continued to expand in 2025 with project expenses totaling Php117.53 million, an 8% increase from the previous year and 103% of the approved budget. These expenditures translated into broader project implementation and increased engagement with beneficiaries and partner communities.

Despite the expansion of operations, general and administrative costs remained well managed. Net general and administrative expenses amounted to Php13.81 million, marginally increasing by less than 1% compared with 2024 and 10% below the approved budget.

CFI ended 2025 with a surplus of Php17.82 million. While this was 7% lower than the surplus recorded in 2024, it exceeded the year's target by 31%, reflecting the organization's continued financial resilience.

The Foundation's overall financial position further strengthened during the year. Total assets grew by 13% to Php127.47 million while fund balance increased by 17% to Php118.7 million. These gains reinforce CFI's capacity to sustain operations, respond to emerging needs, and invest in future growth.

Administrative efficiency likewise remained a key organizational strength. Gross administrative expenses accounted for only 11% of total revenues and 13% of total expenses, improving from 13% and 15%, respectively, in 2024. These figures remain substantially below the 30% regulatory ceiling, demonstrating responsible stewardship of resources.

The Assistance to Small Enterprise Development Program (ASEDP) continued to deliver positive results. Loan releases increased from Php23.63 million to Php25.64 million, while the repayment rate improved significantly from 82% to 94%. These indicators reflect both growing outreach and stronger portfolio performance.

Although ASEDP profitability declined by 16% compared with the previous year, this was largely due to deliberate investments in community outreach initiatives, including the distribution of school supplies and sports materials for young people in Culion and Coron. These social investments contributed to a 6% increase in the operating cost ratio and a 20% decline in the operating self-sufficiency ratio, while generating meaningful benefits for the communities we serve.

The Foundation also maintained a high standard of accountability and governance. All audit issues and recommendations were fully addressed, resulting in an unqualified audit opinion from SGV.

Overall, 2025 demonstrated CFI's ability to balance growth, financial discipline, and mission-driven investment. With a stronger asset base, healthy fund balance, and continued program expansion, the Foundation enters 2026 well-positioned to deepen its impact and create lasting positive change in the communities it serves.



Gil T. Salazar
Treasurer

INDEPENDENT AUDITOR'S REPORT

The Board of Trustees
Culion Foundation, Inc.
Norfil Building, No.16
Mother Ignacia Avenue
corner Roces Avenue, Quezon City

Report on the Audit of Financial Statements

Opinion

We have audited the financial statements of Culion Foundation, Inc. (a nonstock, nonprofit organization; the Foundation), which comprise the statements of assets, liabilities and fund balances as at December 31, 2025 and 2024, and the statements of revenues and expenses, statements of changes in fund balances and statements of cash flows for the years then ended, and notes to the financial statements, including summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the assets, liabilities and fund balances of the Foundation as at December 31, 2025 and 2024, and its revenues and expenses and its cash flows for the years then ended in accordance with Philippine Financial Reporting Standard for Small and Medium-Sized Entities (PFRS for SMEs) Accounting Standard.

Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Foundation in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audit of the financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PFRS for SMEs Accounting Standard, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or has no realistic alternative but to do so.



Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with PSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with PSAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

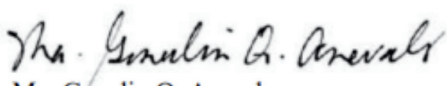
We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Report on the Supplementary Information Required Under Revenue Regulations 34-2020 and 15-2010

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplementary information required under Revenue Regulations (RR) 34-2020 and 15-2010 in Note 17 to the financial statements is presented for purposes of filing with the Bureau of Internal Revenue and is not a required part of the basic financial statements. Such information is the responsibility of the management of Culion Foundation, Inc. The information has been subjected to the auditing procedures applied in our audit of the basic financial statements. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

SYCIP GORRES VELAYO & CO.



Ma. Genalin Q. Arevalo

Partner

CPA Certificate No. 108517

Tax Identification No. 224-024-926

BOA/PRC Reg. No. 0001, April 16, 2024, valid until August 23, 2026

SEC Partner Accreditation No. 108517-SEC (Group A)

Valid to cover audit of 2021 to 2025 financial statements

SEC Firm Accreditation No. 0001-SEC (Group A)

Valid to cover audit of 2021 to 2025 financial statements

BIR Accreditation No. 08-001998-123-2026, January 27, 2026, valid until January 26, 2029

PTR No. 10765007, January 2, 2026, Makati City

May 12, 2026



CULION FOUNDATION, INC.
(A Nonstock, Nonprofit Organization)

STATEMENTS OF ASSETS, LIABILITIES AND FUND BALANCES

	Endowment Fund	Operating Fund	ASEDP	Current Projects	Elimination (Note 13)	2025 Total	2024 Total (As restated, Note 2)
ASSETS							
Current Assets							
Cash (Note 3)	₱34,235,099	(₱2,755,045)	₱2,730,825	(₱22,036,191)	₱—	₱12,174,688	₱16,500,875
Project advances (Note 4)	—	—	15,585,162	—	—	15,585,162	16,252,149
Receivables (Note 5)	(696,385)	5,673,583	1,560,129	30,390,370	(7,718,494)	29,209,203	23,068,004
Total Current Assets	33,538,714	2,918,538	19,876,116	8,354,179	(7,718,494)	56,969,053	55,821,028
Noncurrent Assets							
Funds handled by investment managers (Note 6)	44,202,327	—	—	—	—	44,202,327	43,509,388
Investment in bonds (Note 7)	24,310,000	—	—	—	—	24,310,000	13,610,000
Property and equipment (Note 8)	—	739,526	1,020,081	—	—	1,759,607	51,605
Security deposits – noncurrent portion (Note 9)	—	227,465	—	—	—	227,465	227,465
Total Noncurrent Assets	68,512,327	966,991	1,020,081	—	—	70,499,399	57,398,458
TOTAL ASSETS	₱102,051,041	₱3,885,529	₱20,896,197	₱8,354,179	(₱7,718,494)	₱127,468,452	₱113,219,486

(Forward)



- 2 -

	Endowment Fund	Operating Fund	ASEDP	Current Projects	Elimination (Note 13)	2025 Total	2024 Total (As restated, Note 2)
LIABILITIES AND FUND BALANCES							
Current Liability							
Accrued expenses and other payables (Note 10)	₱359,689	₱3,110,519	₱3,731,252	₱7,121,766	(₱7,718,494)	₱6,604,732	₱10,143,302
Project completion pay (Note 10)	—	28,577	—	1,232,413	—	1,260,990	1,121,365
Total Current Liabilities	359,689	3,139,096	3,731,252	8,354,179	(7,718,494)	7,865,722	11,264,667
Noncurrent Liability							
Retirement benefit obligation (Note 11)	—	746,433	159,965	—	—	906,398	725,876
Total Liabilities	359,689	3,885,529	3,891,217	8,354,179	(7,718,494)	8,772,120	11,990,543
Fund Balances							
Restricted (Note 14)	101,691,352	—	—	—	—	101,691,352	85,955,330
Unrestricted (Note 14)	—	—	17,004,980	—	—	17,004,980	15,273,613
Total Fund Balances	101,691,352	—	17,004,980	—	—	118,696,332	101,228,943
TOTAL LIABILITIES AND FUND BALANCES	₱102,051,041	₱3,885,529	₱20,896,197	₱8,354,179	(₱7,718,494)	₱127,468,452	₱113,219,486

See accompanying Notes to Financial Statements.



CULION FOUNDATION, INC.
(A Nonstock, Nonprofit Organization)

STATEMENTS OF REVENUES AND EXPENSES

	Endowment Fund	Operating Fund	ASEDP	Current Projects	2025 Total	2024 Total (As restated, Note 2)
REVENUES						
Grants and donations	P-	P1,923,629	P40,000	P122,722,211	P124,685,840	P117,274,716
Interest and investment income (Notes 3, 4, and 6)	2,711,528	12,156	5,322,634	-	8,046,318	7,982,397
Processing fees and others	-	857,540	628,287	-	1,485,827	566,489
Recovery in fair value of funds held by investment managers (Note 6)	1,131,776	-	-	-	1,131,776	1,650,633
Foreign exchange gain	-	398	-	-	398	839
	3,843,304	2,793,723	5,990,921	122,722,211	135,350,159	127,475,074

EXPENSES

Programs and projects (Note 15):

Direct project costs:

Active TB Case-Finding (ACF)	-	-	-	80,364,963	80,364,963	80,516,619
Oplan Manunuyod Project (OMP)	-	-	-	3,463,268	3,463,268	2,765,548
Internally Funded Projects (IF)	-	-	-	3,373,051	3,373,051	-
Distribution of Assorted Medicines/Vitamins and Donated-in-kind (MDP)	-	-	-	2,589,727	2,589,727	1,256,200
Building Resilient Communities Initiative (BRC)	-	-	-	2,200,512	2,200,512	-
Enhance the Integrated Leprosy Control and Prevention Strategies to Interrupt its Transmission by 2030 (WHO-LEP)	-	-	-	1,997,108	1,997,108	-
Integrated Coastal and Marine Management Towards Ecosystem and Community Resilience (SGP-7)	-	-	-	1,902,223	1,902,223	154,200
Institutional Strengthening on Data, Monitoring and Evaluation for the Philippine Multisectoral Nutrition Project Through Data Quality Checks of Field Health Service Information System and Operation Timbang Plus and Implementation of the Household Convergence Scorecard (SEED)	-	-	-	1,202,696	1,202,696	-
One Health Forum (OHF)	-	-	-	1,194,244	1,194,244	-
Initiatives for Dialogue & Empowerment through Alternative Legal Services, Inc. (IDEALS)	-	-	-	746,244	746,244	40,000
Healthy Parola (HP)	-	-	-	277,212	277,212	-
GREENERS IV-Bs	-	-	-	106,296	106,296	-
Mangrove Reforestation in Culion & Coron, Palawan (GFOREST)	-	-	-	26,993	26,993	3,230,836
Katipunan ng mga Babae para na Natural na Yaman ng Baldat (KABAYAN)	-	-	-	16,023	16,023	-

(Forward)



- 2 -

	Endowment Fund	Operating Fund	ASEDP	Current Projects	2025 Total	2024 Total (As restated, Note 2)
Pro-active Leprosy/Public Health projects (LP)	P-	P-	P-	P-	P-	P630,755
Maternal and Child Health- Life Matters International (MCH LMI)	-	-	-	-	-	350,244
Management of impairment & Disabilities Arising from Leprosy & Lymphatic Filariasis (MID)	-	-	-	-	-	65,000
Community-Based Drowning Prevention (DP)	-	-	-	-	-	30,020
Indirect project costs (ASEDP)	-	-	4,259,554	-	4,259,554	3,664,739
General and administrative expenses (Note 12)	-	13,809,910	-	-	13,809,910	13,759,886
	-	13,809,910	4,259,554	99,460,560	117,530,024	108,349,756
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	P3,843,304	(P11,016,187)	P1,731,367	P23,261,651	P17,820,135	P19,125,318

See accompanying Notes to Financial Statements.



CULION FOUNDATION, INC.
(A Nonstock, Nonprofit Organization)

STATEMENTS OF CHANGES IN FUND BALANCES
FOR THE YEARS ENDED DECEMBER 31, 2025 AND 2024

	Endowment Fund	Operating Fund	ASEDP	Current Projects	Total
Balances at January 1, 2024, as previously stated	₱60,867,979	(₱7,046,938)	₱12,939,513	₱15,343,071	₱82,103,625
Effect of transition to PFRS for SMEs (Note 2)	561,263	—	230,475	—	791,738
Balances at January 1, 2024, as restated	61,429,242	(7,046,938)	13,169,988	15,343,071	82,895,363
Fund transfers during the year (Note 14)	20,747,283	19,530,279	—	(40,277,562)	—
Intrafund transfers	(258,461)	258,461	—	—	—
Excess (deficiency) of revenues over expenses, as previously stated	4,037,266	(12,741,802)	2,103,625	24,934,491	18,333,580
Effect of transition to PFRS for SMEs (Note 2)	(561,263)	—	(230,475)	—	(791,738)
Excess (deficiency) of revenues over expenses, as restated	3,476,003	(12,741,802)	1,873,150	24,934,491	17,541,842
Balances at December 31, 2024, as restated	₱85,955,330	₱—	₱15,273,613	₱—	₱101,228,943
Balances at December 31, 2024, as previously stated	₱85,394,067	₱—	₱15,043,138	₱—	₱100,437,205
Effect of transition to PFRS for SMEs	561,263	—	230,475	—	791,738
Balances at December 31, 2024, as restated	85,955,330	—	15,273,613	—	101,228,943
Fund transfers during the year (Note 14)	12,245,464	11,016,187	—	(23,261,651)	—
Intrafund transfers	—	—	—	—	—
Other adjustment (Note 14)	(352,746)	—	—	—	(352,746)
Excess (deficiency) of revenues over expenses	3,843,304	(11,016,187)	1,731,367	23,261,651	17,820,135
Balances at December 31, 2025	₱101,691,352	₱—	₱17,004,980	₱—	₱118,696,332

See accompanying Notes to Financial Statements.



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SUSTAINING GAINS, IMPACTING LIVES



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